in
NEWS SUMMARY

Weighell Bulk of calls on BNOC oil Callaghan for UK to resign refiners

## Iran takes hard line against moves to free hostages

BY ANDREW. WHITLEY Intense diplomatic efforts to free the 100 U.S. and Asian hostages in the U.S.
Embassy in Tehran were stepped up over the weekend but produced no sign


## Rises feared in mertgage and overdraft rates



Soviet attack on Mrs. Thatcher


## Front 'return' inevitable,

 says Smith



S. Korea plans direct elections for Presidency

| ronald richardson in |  |
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| SOUTH KOREA'S actug | Democratic processes to develop |
| Choi Kyu-hab bas |  |
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Bolivia coup leader holds on to power


## Israelis jail W. Bank mayor



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Zaire backs inquiry


## Poll thins ranks of Kenyatta 'old guard'



## Getfromable

Work it out.
The vital part of your communication with. 'goods outward' to the transport networks. Look at Newport.
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hree held in clampdown on Chinese dissidents

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## Poles detain protesters

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 UN food warning


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## EEC visit aims to boost Mexico trade relations


#### Abstract

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## UK reduces $\mathbf{W}$. German deficit

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$\qquad$ sales in the Federal Britain's
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increase in West Germal


Rise in oil imports hits France


# Sudan re-negotiates debt with export credit agencies 



## Higher paper prices forecast

## UK TRADE FAIR PARTICIRATION

## Activity widens despite doubts



## SHIPPING REPORT

## Tramp shipping index up sharply




WILILAMS \& CIITS EANK
Our business is pounds, pence and people,


Franco-U.S. approval for new aero-engine

## Foreign currency banking for all

BY DAMD MARSH
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National announced on Thursday that it was offering UK residents Lloyds is allowing branches to
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European banks 'may extend U.S. activity'

WEST EUROPEAN banks may. Act, which restricts banks from ancial services market in activi- "When inter state. branchin taining, says a study by the is permilted foreien brankenes will not be the


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## Most social security

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## Airline food unspeakable says Ronay guide



PanAm's remarkable offer to anyone going toAmerica on business:
Two special flying classes.



Weflytheworld the way theworld wants tofly.

## Pessimistic <br> tone shown <br> by brokers <br> By Poter Riddell, Economic Correpondent THE INCREASING. pessimism of the Cify about the shorterm outiook for the economy outlook for the economy was hisolilighter tha a betch of stock hrokers' circulars published hrokerse circu. <br> I. Messel, for example, said Bank of Enotand could not  system of sefliling Goverrment sdent and a possibe: unstable deteriartion  <br> Post Office expects Prestel expansion <br> BY JOHN LLOYD <br> colour b and editin and   in Wales. Jopare    Aquis payment for ex-chief  interest rates were the principal short-tera instrumeot travilable. simply to mov in line witi market rates would iprohably market rates would probably not have a sumbient implect on market sentimet and therfore a two-pent increase in MrR to 2 two-point increase in MIR to 16 per cent is expected." The brokers said that sucb a sudden move in MLR cult out to bur but over-reaction.  poivey errors by the present Governeot than the fact eht the CCitb bad sold itiself a widly overoptimistic set of exect overopudistict set of expecta- tions on monetary growth in- flation and interest rates.

There's no faster

## Way to build"?



A major bedroomand conferenceroomextension was completedat thisluxuzy ers onrecord This was OFFICES HOSPITALS SCHOOLS ETC HAYEA SO OFFICES, HOSPITALS, SCHOOLS,ETC.HAVEALSOBEEN BYIETIN HALF THE NORMAL TIME USINGKINGSWORTHY.

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compatibilitymeans continuing useage of your capital investment, above and beyond its original capability.

## New orders

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School meals can contain $30 \%$ meat substitute
by ChRISTOPUER PARKES


Thatcher to discuss EEC with Giscard

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| Guildhall tonight． The French <br> The French Iresident two days talks the last in lateral meetings with EEC leaders before the critical the month． hearing on the course of the summit negotiations． But indications so far are that other EDC members are mnilkely to concede ane con－ trinution along the lines spagested by one option prea－ pared by the fect Com－ mission mission． |  |  |  |  |
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Hearings open today over cheap flights to Hong Kong

## Q．Where is the nearest Assisted Area to London and the South East？ A．Corby，Northants． Britain＇s newest Assisted Area：

Due to the closure of the Corby steel－making plant，a large force of skilled and unskilled
f your company is considering relocating or developing in the south of Britain，you must equal to anywhere else in the coumtry．
＊Good and improving communications to all parts of the U．K
－Incentives relevant to a DevelopmentArea ＊Assistance from British Steel（Industry） Limited．
＊Advance factories and land readily available The expert services thata Development Corporation can provide
The Development Corporation has setupan ffice to advise on and co－ordinate the various grants and benefits available
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Rates rises over 20\％expected









Recovery begins in retail sales after three years








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## OurWeleome

# SAMAHRRMA 

## Libyan Arab Airlines,

withits continuously developing route system, is very conscious of the need to back expansion in the air with top class facilities on the ground.

Aswell as the desire to provide passengers with a first rate Aidine service, this striving for the highest standards is part of the revolutionary spirit of the Jamahiriya - something we aim to see reflected in everything we do.


The new terminal at Tripoli Airport was opened in 1978-since 1970, international passenger traffic, through Tripoli and Benghazi, has seen an eight-fold increase! Although of great capacity and with completely up-to-the-minute installations, the new terminal is Islamic and traditional in design. Its elegant arches and strong simple lines express a dignity and calm that is wholly Arab.

There's no better example of this than our new airportat Tripoli. Here, you meetus on our home ground. It's where we welcome you to the Jamahiriya. We're proud of our Airport, one of the most advanced in the world, and we'd like to take this opportunity to show you round. .

## Coming soon

Early nextyear Libyan Arab Airlines will be taking delivery of its new 747 fleetthree aircraft in all-another dramatic leap forward in the airlines policy of continuous expansion. Following, as it does, so closely on the tenth Anniversary of the Revolution, this adds a potent affirmation of all that has happened since September 1st 1969, and carries forward the surge of development that will take the Jamahiriya into the eighties.


$$
\begin{aligned}
& \text { LIBYAN ARAB AIRLINES }
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* Socialist People's Libyan Arab Jamehiriya



## Murray warns against 'hysteria' over cuts

## Stewards meet on halt to investment

by ray perman, scottils correspondent




Tugmen contirme sction
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Times 'who does what' talks go on thater fict
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## Warning

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Republication of The Times
sister paper. the Sunday Times.
is due next Sunday.

Pay Commission methods 'likely to disrupt' job market

HE CLEGG Commission on pay trast to the Clegg approach af

 he latest issue of the National groups of manual workers.
 Mr. Michael Beenstock and approach seem to confirm the
Mr. Herold Imwanuel of the recommender pay iocreases for
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 The authors outline a possihle changing role of women in the nethodologys for calculating the on central hank functions in
mpact of market forces in con. less developed countries.

CBI welcomes 'insider' ban OVERIMENT PROPOSALS Criminal who makes gains for elcomed hy the Confederation privilegel information reaching British Industry. a deputy bim in the course of bis job-
Mr. Bryan Righy. a deputy
 ep forward on the last Govern- The Government has heen
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Pickets at hospital hear patients' protest
PATIENTS at the strike hit however strong it may be could
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Wates to refurbish





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## Awards to William Davis

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## Aberdeen office block

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## Three jobs for Myton <br> THREE SEPARATE contracts with a combined value of over filsm have been won by Myton, member of Taylor Woodrow



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Electricly Supply Nominees


## Moreeconomical shape

The motoring times are changing fast. Most of the big aloon cars designed for the '70s are beginning to look decidedly inefficient and out of date. With four notable exceptions. The new Rovers- $2300,2600,3500$ and V8Swere designed for the 1980's from their very conception, with a unique combination of high performance, high quality outstanding design and quite exceptional fuel economy.


In the 1980's, a fael saving aerodynamic shape will be essential. Rover's design is well ahead of its time and its competition. Rover elegance is a direct consequence of aerodynamic efficiency, giving an mmatched balance of performance with economy-the powerful Rover 3500,for performance wistance, cruses at 36 mpg * and reaches 122 mph

## Bettershape

The 1980's will demand better built, longer lasting cars. Every Rover passes through a succession of the most stringen quality control checks known in the car industry. The paint and protection process alone is one of the most sophisticated in the world 2 lyers of anti-chip primer are electrostatically bonded to the body before 4 coats of thermoplastic, antifade paint are baked on


Long term durability is tested in conditions ranging from the Texas deserts to the Lapland snowfields.

## Safershape

The 1980's will have their hazards. Today's Rovers are designed to protect you from them. They share a strong. monocoque body shell with impact absorption zones front and rear, and energy-absorbing compression struts in the door panels. The fuel tank is securely positioned in front of the rear axle and the system carries a fuel cut-out switch, to minimise accident fire risk. Every Rover is fitted with a


Triplex Ten Twenty Superlaminated safety windscreen. The brakes have a failsafe dual circuit. Inside, potential impact areas are padded and all the car's essential systems are monitored and displayed on the fascia.

The Rovers for the 1980's are obtainable now from your Rover showroom. A test drive will soon show you the difference between yesterday's car and tomorrow's.

## Rover.In great shape for the 80's.

## fexecutive health

## A case for much more stringent road tests



BY:DR. DAVID CARRICK



Andrew Fisher on the tobacco giant which went into packaging.

## BAT tries to box clever




## Rank animosity

BY MICHAEL DIXON




At the end of the day a banker is concerned about people

## This is a spiecial aspect that atso conicerns rotut

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Hept the Age, Room FT6L, 32 Dover Street, foindon
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## UK NEWS

## Whend \& MACHINERY W, Whe SALES

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20in $\times 30 \mathrm{in} \times 35 \mathrm{~h}$ h.p. Tw. Hizh Revering Mill


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- NEWS ANALYSIS - RESALE PRICE MAINTENANCE


## Discount battle simmers on after 15 years



## The fine tuning behind Miss World's fantasy

ON TBURSDAY evening amid imprisoned. On Saturday, for has been trying to find ditt in
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ICI fears pressure over fluorocarbons.









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## - QUALITY CONTROL

In pursuit of an ideal

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- TRANSPORT - IN THE OFFICE

Trailers and Typewriter speaks the words


## - DATA PROCESSINE

## Will ensure high reliability

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## Industrialists considering expansionor relocation

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## Trade union law fails to promote harmony



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## by RONALD CRICHTON

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## Covent Garden

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## FINANCIALTIMES

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WestLB Euro-Deutschmarkbond Quotations (Continued)



## Clouds over the Rising Sun







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## Letters to the Editor



## GENERAL





Today's Events
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## If banking is a service business, then it should be on service that

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## Scottish Metropolitan confident of good year



Lake View Inv. ahead at midterm


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## Gear suffers $£ 50,000$ losis

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## City Investing reports record earnings for the third quarter

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minh Rolling rates for smoother ride
Moving to a lower lending profile

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## CURRENT INTERNATIONAL BOND ISSUES



BY RICHARD HANSON

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Sir John Methven, Director General,

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SOCIETE NATIONALE INDUSTRIELLE ET MINIERE (SNIM SOCIETE D'ECONOMIE MIXTE (SEM) EQUTTY UM 9.059 .5000 REGISTERED NUMBER 4579 NOUAKCHOTT ISLAMIC REPUBLIC OF MAURITANIA NOTICE OF PREOUALIFICATION D

Soclete Nationale Industrielle et Miniere (SNDM) plans to let supply and wor
for the exploitation of new iron ore deposits to be mined tiv Mauritaria.

$=$ ABU DHABI FUND FOR ARAB ECONOMIC DEVELOPMENT

二 CAISSE CENTRALE DE COOPERATION ECONOMOUE (FRANCE)

These organizations intend to apply the proceeds of these credits-which will be available
in various currencies-to eligible payments under the contract for wbich this notice bas heen issued. Paymeot by these organizations will be made or for to wich this notice bas upon approval by the same or anaizations in -accindidance with the terms and conditions
of the loan agreements and will be subject in all respects to the terms and conditions


Societe de Cooperation Miniere et Iodustrielle (SOCOMINE). Paris. bas beeo eotrusted
bY SNIK with the management of this Project.
This Notice of Prequalification covers the following equipment supply:
300 GONDOLA ORE CARS
Standard gauge
34
m $3 / 79$
mt
capacity
10 TANK CARS
Standard gauge.
$800 \mathrm{~h} / 70 \mathrm{mt}$ capacity,
bnilt aceording to plan provided by SNIM.
The call for tender shall bear on the following elaments:
A - Complete cars delivered F.OB.
B - Car components delivered F.OB:


Following the call for tender SNTM will choose the formula that will seem to it more
advantageous,

In order to select those firms whlch will be retaioed for the final call for tenders issued
bS
BNMM $/$ SOCOMMNE for the


## ( ${ }^{\circ}$ ) $\begin{aligned} & \text { nnnecessary for the contractors } \text { Prequalification Notice } \mathrm{A}, \mathrm{B} \text { or } \mathrm{C} \text {. }\end{aligned}$

(ii) - Information on the plants and manufacturing equipment on origin of wheels.
(iii) - Present work load and antleipated future work load expressed in percentage of

Tuis application will state the oumber and identifcation of the lot or lots whicb are sought
It should be sent in time to reach, before 17 Iti December, 1979:

## Societe de Cooperation Minidere et Industrielle

${ }_{F}^{\text {30, rroen Cambronne }}$
under reference: " Project Guelbs" - Avis de Prequalificatioo " $D$ ",
SNIM/SOCOMTNE reserve the rigbt to check the statements issiued by the cootractors

 documents.
These will onty be available in French.

Furcher Prequalification Notices for otheir eqnipment to be sppplied snd nther works to
be carried out, all within tha framework of the "Project Guelisp", will appear at a later
stage

| COMPANY NOTICES |  | CONFERENCE HOTELS |
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|  <br>  <br>  <br>  |  | ART GALLERIES |
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| QUEBEC CENTRINL RANLWAY COMPANY CAPITAL STOCK ${ }^{\circ}$. | LEGAL NOTICES |  |
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# WHECOT EVERMTHNG WEWANIEDFOROUR BUSNESSANDOUR PEOPIE NOCOMPROMISE IGUESS THATS WHAT SOLDME ON MILTON KEMNES: 

PACKAGE GOODS MARKETING ANFANCE.

## THE BEST SOLUTON COUD距 AFOOD RROKER.

TO WHOMIT MAY CONCERN 1. International Companies with ambitions in : the frenich markes, but with no local structure yet established.
2. Companies currently operating through importing agencies, dissarissted with-results. 3. Companies wanting to examine an alternativ to their 0 own sales force.

HOW TI WORKS

1. National Brokerage Company (N.B.C.) work in France accoirding to, the American Legal and:
Operational concept known as the "Food Broker Operational concept known as the "Food Broker systeni Namely it does exsctly wiat a selfowied
sales force would do. sales force would do. 2.N.B.C sells and takes orders and reports them ompany's Headquarters
2. N.B.C. has a force of 110 salesmen, supervised
by 21 area managers.
3. N.B.C. does, or m2y, and in any case can, take and responstising plans for its products, according to the manufacturer's needs, problems, andexisting structures.
4. N.B.C. cumently operates in France with clients including Temana Shell, Johason \& Johnson Frmet lóctife


Náconar Brokerage Company 13 bis ruede Presbourg, 75116 Paris Tefehone: $500: 73.01$ (ask for jacques Vandamme). Telex: 611.406 F

- NEWS ANALYSIS-REVISED DAVIGNON PLAN BY ROY HODSON


## Stiffer steel competition



## Huad

coster ective is sour catering?

Running astaff canteen that is both excellent and cost-effective demands considerable care and attention
As the United Kingdom's leading As he United engdom leading organisation the caring hand of. Gardner Merchantserves a staggering 200 million mealsa year: Our clientstemand real valuefor noney-and thats what we offer! Now we d bke to offer you the
unrivalled experience. A free advisory report on your company's existing We will examinethe We will examinethe cost-effectiveness of your staff canteen, and present a report consideration.
The reportis absolutely free and it could tum outto be highly profitable reading.
Complete the coiponnow! No stamp is required.

To:GARR TAUKES, MANAGINGDIRECTOR, FREEPOST;REGAIE, RH2TZA

Please contact nine to arange a free Caleeing Advisory Report
Name
Position
Company
No. of employees
Address
Tel


Boom in wrought iron stoves revives compainy's fortunes

ails auitit this morning
BP allocation details out 骾is morning
THE BANK of England is to
announce at 9 am todas the oversgbscribed. The

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## OUR NEN SAVINGS BANK

 FOR ENERGVANDRAW MATERALS.

Every day more and more people are helping the British Glass Contamer Industry to save energy and raw materials. How?

By responding to a simple, butinnovative, appeal by the industry to recycle bottles and jars.

Its called the Bottle Bank scheme. In only two years the industry has collected over 21 million used glass containers. Crushed them. Mixed them with other raw materials and re-melted them to make new glass containers Making a considerable saving in raw materials and, more important, energy.

## EVERYONE BENEFTIS

The scheme directly benefitsiocal authorities and their cormmanities.

There is less waste to dispose of giving a saving in costs and refuse tipping space.

And since the gassworks pay a guaranteed price for every tonne of glass returned to them, what used to costlocal authorities money can now make them a profit Which can be used to help buy kidney machines for the local hospital, or spent on other community projects.

In two years public response to "Save at the Bottle Bank" has developed into the regular habit of saving glass for thousands of people. In factresponse has been so great that the glass industry, in co-operation with local authorities, is now expanding the scheme to 200 towns and cities.

Seting a target to recycle 150,000 tomnes of glass ayear

This will reduce the demand for virgin raw materials which, although plentifilim in Britain, entails considerable quarrying actuvities.

But, more important the use of recycled glass-or cullet asitis called-also reduces the fuel consumption of the glassmaking:ixnaces.


BANKONGLASSFORTHERUTURE

So Britain saves $4,000,000$ gallons of oil each year

## INVIESTING IN THATE FUTURE

The Bottle Bank scheme is one of the ways in which the glass industry is looking to the future. Important, but only a part of a majorprogramme of mvestrment.

For example: conïnuous researchinto glass melling technology has reduced average fuel consumption by $18 \%$ since 1970.

Lightweight botiles such as the daily "pinta," continue to be developed, using $25 \%$ less glass, butretaining all the strength of their predecessors. Helping to reduce material and energy requirements accordingly.

NEW ECONOHAC USES FOR CULLET
There will always be some parts of Britain which are too far away from the glassworks for recycling to be economical. So the industry has sponsored researchinto new uses for waste glass. As a result floor tiles and surfacing and cladding materials, containing 75\% crushed glass, have been developed. Providing yet another outlet. for people's empties. Proving thatjust because glass is mexpensive, that's no reason to waste it

## PRECYCEABIE GR RETURNABLE

All glass can be recycled time and time again, without any quality loss.

But this is not to forget the returnable bottle which. frequently offers greateconomy and efficientuse of resources. Over $50 \%$ of packaged beer and soft drinks are sold in refillable deposit bottles. The daily doorstep delivery of milk owes its mntinued existence to the returnable glass bottle. Butby recycling the non-returnables, the glass containerindustry is saving raw materials, money and energr

[^0]
## BUSINESSMAN'S DIARY

UK TRADE FAIRS AND EXHIBITIONS
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## N




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 BUSINESS AND MANAGEMENT C











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Metropole Exzb. Hall Brigh Vembin Cor Earls Court
EXHIBITIONS
 CONFERENCES Wheetely Hall Hotel, Banbury
City of Leicester Polytechnic City of Leicester Polytechnic
Connaught Rooms, WC2 Connaught Rooms, WC2
Caferenal. W1
Cavendish
Wonference Centre Portman Hotel, WI Portman Hotel, W1 Cafe Roval, W1
Upper Woburn Place, Wíw 1 : Cramlin, Co. Antrim
Royal Lancaster Hote,
W2 Waldorf Hotel, wC2 RIBA, W1 Hilton Hotel. W1 Portman Hotel, $\mathbf{W}$ Albany Hotel, Glasgow

This week's business in Parliament



## ....in financing international trade too.

Hard workis second nature toBadische Kommunale
bank, one of Southwest Germany's leading banks. BAKOLA has succeeded Cinestabblishing its intemational repuvative banking skills, exceptional flexibility, and a determination to earm and retain client confidence through reliable, With total assets of With tolal assets of DM 174 bilion and the authority to issue
its own bearer bonds, BAKOFA is big enough to satisfy most intem eational finanancial needs, yet compat enough too act
quickly and flexibly to keep pace with rapidy changing dient quickly and flexibly to keep pace witt rapidly changing client requirments. For example, in financing international trade From our headDM loans and buyers'and sellers' creditsas well as payment and collections, letters of credit, discounting
toreign exchange hedging, and other facities.

KOMMMNALE LANDESBANK

BADISCHE GIROZENTRALE

Our whooly-owned subsidiary in Luxembourg - Baciische managing and partlcipating in syndicated Euroloans, as well
as money market and foreign exchange dealing, and Eurobond trading
Forfatitierung und Finanzz AG (FFZ in Zurich concentrates on
non-recourse exportfinancing (à forfain) shor and medium-non-recourse export financing (a foriaiil), shor and
termentade financing, and other specialized sevices. BAKOLA has been working hard for Germanand intemnational
Companies for more than 50 years. For a banking partner that understands the nuances of international financing and Badische Kommunale Landesbank - GirozentraleAugusta Anlage 33-6800 Mannheim 1 (Mest Germany) Telephone: (0621) 4581
(West Germany)

WEEK'S FINANCIAL DIARY



## Strong support for

 'utmost good faith'by our insurance correspondent


## YOUR

 NEXTMOVE COULD HIELP US MAKE OUR SECOND MIILLION.It may surprise you a little to leam that there's a comer of North West England which houses three of the country's most successful industrial sites. Namely, Central Lancashire.
In just three short years, we've sold over a million sq. ft. of the industrial space available, attracting big names such as Edbro, Boulton \& Paul, Seddon Atkinson and Debenhams.

Walton Summit, our first site, already houses 70 companies.

And the two latest locations are proving every bit as successful

Each site offers all the advantages you'd expect of a prime industrial location.

They're right at the heart of the motorway network, which puts them no more than an hour away from Britain's deep-sea Atlantic containerport at Liverpool, or from Manchester with its port and International Airport

What's more, the Inter City railway network is right on the doorstep, putting London just $21 / 2$ hours away.

There's a choice of ready-built factories and warehouses -from 3,000 to 30,000 sq.ft-and a range f plots too, from one acre upwards.

So there's bound to be one that's just right foryou.

All the sites have comprehersive services haid , as you'd expect.
But you may be surprised at the fine standards of building design and layout, the carefilly planned access roads and the green, landscaped settings,

If you'd like to hel us make our seoond undion nd help yourself into the bargain, ealour Commercial Director, Bill McNab.

He'll be pleased to a arange for youto come and ookaround.

Oryou can simply clipthe couponatodwelt send you full informationion Centialitancas life and its 3 pumeindustiaal leations

## Central Lancashires

| Heasesend me full details oni Central. Lancashire's 3 prime industrialsites. <br> Name $\qquad$ <br> Position $\qquad$ <br> Company $\qquad$ <br> Address $\qquad$ <br>  <br>  |  |
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## Retailing

Britain's retail trade has had to cope this year with dramatic changes in trading conditions and sales volume. In the next few years, advances in store development, distribution, credit facilities and new technology are likely to accelerate the pace of change.

Looking ahead to the 1980s




Consumers may be preparing for a pre-Christmas spree before sharply citting
back on spending in the New Year. Above: Shoppers throng London's Oxford


Like all fast moving packaged goods, the YorkFreightmaster is designed to protect its contents while conveying an image of quality and value for money. That's why the big names in groceries trunk their wares inside Freightmasters.

Our customers have found they can cut operating costs by employing the brand leading frameless van. They can load more, more easily into the vast squared-off interior. They can operate fork-iifts inside, thanks to $T$ beams at $12^{\prime \prime}$ centres. They can get two metric pallets in side by side because of the ultra-slim walls.

And the combination of container-style double doors, 16 gauge aluminium walls and a one-piece, bow-tight aluminium roof keeps cargo safe from the elements. And pifferers.

- Add the options of taillifts, side doors, Jo-Loda tracks and other special features and it can be seen how the Freightmaster adapts to any load pattern The unique York Hobo.

For those who have to operate part loaded, York have produced Hobo. A unique lifting axle which converts the tandem into a single when required. (We have documented evidence of the enormous savings being made).

And now yet another cost-cutting York innovation: Prestoleg, the automatic landing leg that's activated from the trailer's own air lines. The beauty of
Prestoleg is that it lifts a full $12^{\prime \prime}$ at a flick of a switch. Another flick and it's down saving time and muscle.

York offer more than a unique van. As we make everything ourselves, you deal with one principal We don't pass the buck And we have 13 strategically positioned factory branches to give you truly national after-sales service.

Isn't it time you jumped on the brand wagon? York Trailer Company Limited, Northallerton, North Yorkshire, England. DL17 8UE. Tel: Northallerton (0609) 3155. Telex: 58600.


Spar has manyassets that help both the consumer
and the manufacturee. Probably the greatest is the number of stores. Over 3,750 in all. So most customers have one within wallhing distance. With the escalation of petrol prices that will prove to bea more and more valuable mutual asset.
Another great Spar asset is our distribution network. There are only 16 Spare wholesalers. That of in-store merchandising assistance.

Spar also has other assets. Comer shop
friendliness and convenience an
So Spar can give you the best of both worlds. volume from the 3,750 and distribution from the 16 . Maybe everybody should walk in Spar's direction in the eighties and then no-one will have to foot Such bightis.



## One of the world's more famous shopping centres

The independent partnership of Healey \& Baker was founded in 1820 in London to advise the owners of rea Mestate in the

The name Healey \& Baker has grown synonymous with all the facets that reflect the varied and fast changing world of retai property.
famous in the High Streets of Great Britain as the household names it continues to advise. And a name too that has become familiar in such major centres overseas as Amsterdam, Brussels, Jersey New York and Paris. So if you are thinking of retailing in Great Britain or Europe
Come shopping at Healey \& Baker.

## Growing importance of

## efficient distribution


#### Abstract

         trend is expected to continue. In $196 \pi$, the (then) Supermar. Set Amsociation estimpted thet  retailers own depots with the remaning 40 perct deilivered direct to branches. Ten pearrs   Multiples  operate ouluters large enough to junsify complet direct deliirery and have no depots of their Whatever the discrithution systeme selected, tue problens of restrictions persist for those retalers situated in the Street  undertake studies on Smprove distrinution eficiency. Arpo phhlished by tie comittee    bution costs" Top. of the e ist of savigs ame the ejiminan, of quesing . which would save


## Complex problem for unions


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## Big expansion in

 credit facilities


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$\begin{array}{ll} \\ & \\ \text { nedit } \\ \text { ba } \\ \text { in } \\ \text { on }\end{array}$

Electronic clieck-out system: an IBM 36i3 point-of.
sale terminal in use at British Home Slures. Wood
credit cards could offer a lower overcame such objections.
cost hecause overheads could was found from experience


## UK store thefts top $\mathfrak{£} 700 \mathrm{~m}$ a year

Picking power



## 

Electronic revolution

## in the High Street



## Stacking power

Stack goods even in the sales area with the compact
high-reach Rolatuc $B T$ pedestrian operated stacker.


Staying power


Turning power
Turm and manoeuvre in tight spaces with the Rolatruc BT


Earning power

## RETALLNG IV

## T＇S A FITTING EXHIBITION

If your company is concerned with senving the retailer with Yhour company is concerned with serving the retailer with
shopfitting，display or any of a vast range of servicess required to maxiticating in the 1980 Shopex exhibition． Tn obrain further detailed information on costs and space till available，complete and post the coupnn below tn Westbourne Exhibitions 1 trd，Crown House，
SM4 5EB．Tel： $01-5401101$ ．Telex： 926726 ． PIease send immediately full details on Shopex International＇80．

## FOOD SECTOR な木年

Prospects in the 1980s for major sectors of the retailing industry are highlighted here and on the following page：

## Superstore battle ahead


of pulicity，wax striculy himited

## everyone can learma lesson from the big multiples

Ever wondered why the Avery 1750 is so popular with both multiple retainde srofitabiify．They both know it stops giveaway．Digitall 1750 weighing means an exact price every time．No more doubling ortrebling－up，no guesswork． leading scale Seven years oftough service have proved its advanced electronics．Counter assistants loveits easy operation．Shoppers love its bnight
digital read－out．Then there＇s the Avery
name－and all that means in quality，style and after－sales service．The 1750 doesa
great deal for profitability and repuitation
CAVERY
Atranced technology in weighing
W \＆T Avery Limited，
Smethwick，Warrey，WestMidlands，B6621．P
Thill el：021－558 1122／2161 Telex 339558

Hillier Parker＇s eye on the world


Since the primidives came down frowi the tress，man has had an urge to．rrade
 The principle of the basic retail uxit（Class I）has changed little since those earil
days．Indeed，examaples of the eurliest can still be seenn in many covmaries which days．Indeed，exangples of the eirliest can still be seen in many coomeries wicic have remained happily underceveloped－and totaly yanawre lixte has changed－eyen insistence on wiat is ane sase of incipient shoplifiting illustrated here．

Hillier Parker is shops－the buying，the seling＂；the letting，the findings，we funaing －all to the highest modern standards and in the right place．Shoplifters，pythons， vilures and lies remam opinat

## Hillier Parker

77 Grosvenor Street，Liondon W1A 2BT Telephone：01－629 7666



## Move to recover

lost ground

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## 89물

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## Buoyant

But the pattern to date his
been distincuty buoyant Trail－









A boom sector－but
for how long？





> Meeting the demands
> of the product
> Craftsmanship
> For the highest standard in every aspect of
shop and oifice fitting

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Fairly flat outlook

## THE MULTIPLES

## 管譬



JOIN IN THE SWING．．
Britain＇s Foremost Retail Stores
＂POLLADOR＂
Write for TECHNICAL BROCHURE

## POLTARDS <br> 

## Still confident despite vulnerable position

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## The demand remains strong

| DURABLES <br> CONSUMER DURABLE . TEtailers are still trying to recover - brying spree last summer when stocks of durables. such as colour televisions, fridges, and freezers, were snapped up hy an eager public. keen tingease: <br> $\because$ In fact, since moot electrical : durables were already carrying VAT at the higher zate of 12.5 - per cually making the least savlings in bruying duizables rather : than other goods which were However, the pre-Budget strength of demand for durables over the past 18 months consumer boom. |
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D.C.

There are over 350 Mothereare shops inten countries.

We serve the Mother-to-be herbaby and childrentup to 10 thirough our catalogue ina further 130 markets overseas.
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## Hopes for better trading




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tin 1979 should logically fare. It is the companys convicion

## INTL. COMPANIES and FINANCE

Increased profit from Munich Re

## Norwegian engineer still in surplus

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## Swiss Bank Corporation improving






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## FRANCHISING

## NOVEMBER 28, 1979




## Bad news is good news



 GOLD



| CORAL INDEX: Close 419-424 (+9) |
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| INSURANCE RASE RATES |
| $\dagger$ Property Growth . .i................... 13\}\% |
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RECENT ISSUES

"RIGHTS" OFFERS


Sir Eric Sachs left £134,190



## FT UNIT TRUST INFORMATION SERVICE

## AUTHORISED UNIT TRUSTS




















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## FT SHARE INFORMATION SERVICE

BRITISH FUNDS




FINANCIAL TIMES


| EDITORIAL OFFICES <br>  <br>  <br>  <br> Brussesk 39 Rue Duale <br> Cairot peo. gax 2040. <br>  <br> Edinhagnt 37 Geerge Shet <br> Fryuluri: Frankenallee 68.72 .2 <br>  <br>  <br> Madrext Exaronoda 32 ; Madrid 3. <br>  <br>  <br>  <br> Paris 36 Rie do Senier, 7002 <br>  <br> Rone: Viaddelar Mercede 55. <br>  <br> Temrar Pe.0. Bax $13-1879.9$ <br> Tacko: Bun Foox Nithon Keizai Shimbon <br>  <br> Wistingitan: 914 Nabicmat Preas Buibliest <br>  |  |
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## NATO works on East－West arms control proposals





Italy nears $20 \%$ rate of inflation

## A FRESH SURGE ta prices las

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## Union chief seeks sale of steel works



## Iran

concentrated in a few areas such
as Luvisiana，
Texas añd The White House has rejected stradition of the Shan from the US．，purportedly signed by secretarys，Poid if if it wase Prupes and woint thritheren under be duresss， In London seven people were Iyrixar Park for meetinges．Scint ions were maingly peacefusu，，and artested had mostury been －West Germany has wigged ran to
carefully．

## Refiners in UK may fare best in BNOC sale

BY RAY DAFIER，ENERGY EDITOR
EFINERS IN Lhe UK，outably of 900.000 b／d of this，abour Pritlsb refiners，is an obvious

 Negotiotlons．With potential
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been losing supplies froma tradi－
tional sources，bas been oibtain a bleg proportion of
INOC＇s future production ：
It is thought that BNoc





## Weighell urges Callaghan to go

##      national executive wbo were constanty trying to undermine Mr． leader．     <br> Pressure on Britain over lamb

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Con bave he ban soured－in the－pa in deflince of thane＇s refusal，
Count of Jutice，to lift curbs But last week the Commis
slon opened proceedings to taik
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## BP talks on $£ 100 \mathrm{~m}$ HQ deal



## Weather．

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